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B1(7)&3<'.A1*'7'6(%01&*E%11*F#"#1G*%9**#*(66\$&*%G#9%H%#G#F#16E1*J1#0&#*0"#9G*"##&E%"K")67**OL#*(#M%&#*(#S16#&()'*%\$+,#\$-(%#.\$.+\$+\$/\$(0#%\$-)"%1\$23\$""#%#4(-\$2#\$.(\$.#.(\$.'4)\$678\$"\$%#%()*%\$9:\$=)3\$4(-\$2#\$(*)>,0#.\$.4"(&\$8%\$()9\$\$),\$;<\$')\$4"(&\$?)3\$+,#\$+%(@*#7'6(%01*&#K%69&*E%11*F#"#1G*G7(%9M**#*H6116E%9M*%\$#&16'&*09G*16K0'66

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!

C)\$)D1&'&(\$.*?#\$%&()'*-?2-.SA*09G*!"#\$%&()'*-?2+.SA*E%***0*\$%9%\$7\$*\$0(R*6H*D2T*#OK"P,**!#\$%&()'*-?2-.SA*09G*U9#M(0#G*CK%#9K#*-22-0**\$%9%\$7\$*\$0(R*6H*D2T*#OK"!*

.4(&)D1&'&(\$.*?A*!"#\$%&()'*+--.SAI

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W91#&&*)67* "OL#* #%"#(*'"#*(#X7%&%'#&*H6(*'"%&*K67(&#*6(*E(% "#9*&O#K%01*O#(\$%&&%6Y#09*'6*#9(611*%9*%'P*)67* \$0)*F#"#6L#G*H(6\$*'"%&*K67(&#*09G*%'*E%11*F#"#G#1#'#G*H(#K6(GI**N%"&*G#K%&%69*\$0)*96*F#"#0OO#01#GI**Z67*E%11*(#K#%L#*96*0G[7&'\$#9*'6*)67(*#L#9**0*)67*0(#*G(6OO#G*H(6\$*0*K67(&#*H6(*H0%1%9M*!6**0L#*!#*9#K#&&0())*O(#(#X7%&%'#!

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!"#\$%&()'*++,-.*! **/011*+2+34+5*!67(&#*87'1%9#**!

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 Y#KD *4*^0&'*Y0)*6H*!10&&
 Y#K~~±~~;++]~~ab0~~K'*G0'#*NA.*F)*g#M%&*<01*ab0\$
 !
 B1(7)&3<#N#*90\$#&6H* "#N7'6(%01.& H6(* !#\$* ++,-. * E%11* F#* O(6L%G#G* '6*)67* 0'* ""#*
 F#M%99%9M*6H~~C~~(~~\$~~K%H%K*X7#&%69&*(#M0(G%9M*""#*7'6(%01*K69#9'*0(#*'6*F#*G%(#K#G
 &O#K%H%K*N.*]K69'0K'*G#0%1&*E%11*F#*O(6L%G#G~~16~~76%9M*#19%~~805787~~F#&*6(*
 %&&7#&*E%"*#*7'6(~~76010488~~%(#K')67(*X7#(%#6H*A10KX7%#(#
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 B1(7)&3<!B7K~~182~~F[#K'*'6*\$%96(*K"09M#&_
 -I ^#E%&*C'(7K'~~77~~&aJgPJ#(%6G%K*N(#9G&*09G*h01#9K#*A69G*N"#6())*
 OI <##R&-*]C#O'*-+09G*~~1~~C#O'*-=_*
 +I :8*N"#6()*6H*~~6~~\$6 ;*09GQ# #(6Y%06\$%K~~47~~R&?;5_*
 OI <##R*?*]C#O'*+D_P*<##R*3*]8K'*?_P*<##R*5*]8K'*-2_
 ?I Y696(.KK#O'6(*!6\$O679G&*]~~1~~#RD,_*
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 3I GA16KR*!"#\$%&()'*<##R*e_
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U9'(6G7K'%69*'6*!66(G%90'%69P*C61%G*C'0'#P*09G*Y#&K(%O%'L#P*U96(M09%69GF66R*%)
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)67*[7&'*0L#*'6*H%9G*#"#\$i**N#"*(#H#(#9K#* &#K'%69*4&GFK#66R*0*)67*\$0)*F#*
%9#(#&'#G*'6*166R*0*%9K17G#>

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-!/ *g!*Q09GF66R*6H*K#"#\$%&()'09G*C*Y&D* _*

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N#(\$*'#&!* E%11*6K37(@\$*),0+-\$.&-+%%\$
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8K*= *4*N#&!*d-*
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N6*F#*#1%M%F1#*6*O0&&*!"#\$%&(')*++,-.*%!*%&*9#K#&&0()*'6>**
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#b0\$%90'%69I**
:"#.\$.+*.\$.&)0B-#"\$#"+%(@*0#*%"\$)>\$+'\$E#Q\$)\$3'),(+-\$%#%()*)%\$9ER6L<7\$!"(%\$
(*-&-3.#%\$&)0B-#(')\$)>\$+'\$#+\$R\$'\$3'),(+-\$S3(TT#%7*
N"#"7'6(%01*&09G*X7%cc#&*0(##	%'01*K6\$O69#9'&*6H**%&*K67(&#I*Z67*\$7&*'0#
K6\$O1#'#*0*1#0&*?*67*6H**#*5'*7'6(%01*X7%cc#&P*E(%#*0*1#0&*69#*6H**#*E6*\$%0
'#&P*09G*E(%#*#*H%901*#b0\$I*C'7G#9'&*E"6*H0%1*6*\$\$#*09)*6H**#&#*(#X7%(#\$
E#"#(*#bK7&#G*6(*96'P*E%11*(#K#%L#*0*H%901*M(0G#*6H*96'*M(#0#(*"09*32TP*#L#
K01K710'#G* M(0G#* %&* "%M"#(I* abK#O%69>* C'7G#9'&* E"6P* H6(* \$#G%K01* 6(* K6\$C
(#0&69&P*"0L#*F#*9*M(09#G*U9K6\$O1#'*C'09G%9M*)Uf!*M(0G#_*F)**#*Y#09k&*8HH%K
(#X7%(#G*6*K6\$O1#'*#*"\$%&&G*E6(R**#*9#b'*%\$#*#*K67(&#*%&*6HH#(#G

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L\$4\$)3<!94F7)%3(&74!3T71(!M&"\$5!"71)'\$W7)X!
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C'7G#9'&* \$7&*'H0\$%1%0(%c#* "#\$#L#&A#E#%#%"#U)-(&?)\$)*\$:&+.#0(&C)*%(.#,V\$)*\$
A*.#, @, +.3+'\$O'3.#*%"\$(*\$H,(,%\$G*,?,\$U,)@,0\$%G*69**#*.K0G#\$%K*!01#9G0(>
""O&>SSEEEI7E6IK0S79%L&#KSOGHS0K0G#\$%KIO61%K%#&S0OO#01&S0K0G#\$%KIK69&%G#
OGHP*
*
N"%&*O61%K)*G6#&*96'*0001)*'6* (#X7#&*&*H6(*.K0G#\$%K*!69&%G#(0%\$90K&\$5\$%)"#G*H6(*
27%K<\$(\$5!W7)XE#"#(*691%9#*6(*9*O#(&69I**
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N"#*O61%K)*01&6*G6#&*96'*80G#9#8*#bO#(%#9K%9M#(1\$9M#00K'&*69**#%(*0K0G#\$%K*
(#&O69&%F%1%#&I*N#&#*7G#9'&*&671G*K69&71'.KK#&&%F1#*aG7K0%69I*
*
/6(*O(6K#G7(#&*69**6E*'6*&7F\$%'.K0G#\$%K*!69&%G#(0%69*(#X7#&*P*O1#0&#*&#*#*#*#*%9H6
O6#G*69**#*8HH%K#*6H**#*g#M%&'(0(m&*E#FO0M#>
""O&>SS(#M%&'(0(I7E6IK0S0K0G#\$%K&S0K0G#\$%KIK69&%G#(0%69&S**
.11*(#X7#&*&*H6(*.K0G#\$%K*!69&%G#(0%69*\$7&*F#*\$0G#*E%"%9*3e*67(&*0H#(*#*0&#&#
G0#*6(*&7F\$%&&%69*G#0G1%9#I**
*
.11*.K0G#\$%K*!69&%G#(0%69*(#X7#&*&* \$7&*' %9K17G#* &7OO6(%9M* G6K7\$#9'0%69@*
(#K6M9%c%9M* "0'* H6(\$01* G6K7\$#9'0%69* \$0)* 96'* F#* 0L0%10F1#* %9* &6\$#* #b#970
K%(K7\$&09K#&P* "#* O61%K)* 0116E&* &7G#9'89#61K0P\$%K*!69&%G#(0%69*(#X7#&*
!"#\$%&(')*++,-.*! **/011*+2+34+5*!67(&#*87'1%59#**!
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OGG%'69010PG? _*\$%&&#G*X7%cc#&*E%11*F#*(#E%#M'"#G*'6***#*6"#"(*K6\$O1#'#G*X7%
f8Na>*K6\$O1#'%69*6H*+*6(*H#E#(*X7%cc#&*\$#09&**#"&'7G#9'*%&*96'*#1%M%F1#'*6*O0&&*
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Q\$<&8&71!.227%%753(&74
<"#9* K69H1%K&* E%"* 0* (#1%M%67&* "61%G0)* ""0'* (#X7%(#&* 09* 0F	K#* H(6\$* ""#* W9%
O(6%"F%&*K#('0%9*0K%'L%'%#&P*&'7G#9'&09*6H*+*6(*H#E#(*X7%cc#&*\$#09&**#"&'7G#9'*%&*96'*#1%M%F1#'*6*O0&&*
.K0G#\$%K*.GL%&%9M* 6HH%K#* %9* "#* /0K71)* 6H* CK%#9K#I* N%"&* 96'%K#* &"671G* F#* \$0
O6&&%F1#* F7'* 96'* 10#(* ""09*'E6* E##R&* O(%6(*'6* "#* E(%'9M* 6(* "#* #b0\$%90'%69*[6(* 69#*
O(%6(*'6* "#*#&_
J1#0&#*%&%'* "#* Y%L#(&%')* !01#9G0(&* O6&#G* 69* 67(* 79%L#(&%')m&* aYUY* E#F&%#* H6(*
(#1%M%67&*61%G0)&>
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. 227%%753(&4!C7<&2\$' *
C7G#9'&* E%"* G%#F%&* 0(#* #9K67(0M#G* '6* K69OK#&&%F1#* aG7KCE%#K0T06L%#&
(#K6\$\$ #9G0' %9&16(* 0KK6\$ \$6 G0%9* F0&#G* 69* \$ #GK01G67\$ #9' 0' %9* 6(* O9K' 61M101
09GK6\$ %9&16#*&%MI*N#*O61%K).K6G#\$%K*.KK6\$6G0%69*H6(*C'7G#9'&*E%"*Y%&0F%1%'%
K9* F#* H679G* 0'>*
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.235\$%&2!C7<&2&\$'
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N"#*E#F&%#*H6(*g#M%&'(0(%01*COLOSSEE%&'(0(I7E6IK0
*
U9*0KK6(G09K#*E%"*O61%K)P
""O&>SSEEEI7E6IK0S79%L&#KSOGHSO61%K%#&IO(6K#G7(#&S&#R%69-S\$0OO--?IOGH
""#* K#9'(011)* 0G\$%9%&#(\$0%#* 0KK679'* O(6L%G#G* '6* &'7G#9'&* E%11* F#* K69%&G#(#G
%9G%L%G701m&* 6HH%K%#0P%79%L#((888)r# U'* %&* "#* (#&O69%&F%1%)* 6H* "#* 0KK679'* "61
#9&7(#*''0'*#\$0%1*(#K%#L#G*H(6\$* "#*W9%L#(&%')*0'* "#*(*6HH%K%01*79%L#(&%')*0GG(#&&%
%9*0*'%'\$#1)*\$099#(I
*
G<\$2()74&2!J\$N&2\$'
. &* 0* K67('#&)*'6*)67(*H#116E*K10&&\$0'#/P*O1#0&#* &E%'K** \$6F%1#* G#L%K#&'6* &%1#9'* \$6
1#K'7(#&S#(\$* '#&'S'7'6(%01&S#b0\$&* F#M%9I* <#* E%11* G(0E* &#L#(01* G%0M(0\$&* 09G*
&'(7K'7(#&*&6*96#*0R%9M*69*O0O#(*6(*'0F1#'*%&* (#K6\$\$#9G#GI*A7'P*%H*)67*7&#*0*100'60

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02#7<3'(&2! 7FF\$42\$#* 'OR#9* &(%67&1)* 09G* &'7G#9'* 0(#* G%(#K'#G* '6* (#0G* ""#* 0OO(6O(%
O61%K)P*&O#K%H%K011)P**#*G#H%9%'%69*6H*E"0'*K69&'%7'#&*0*CK"610&'%K*8HH#9K#P*
&%'#>

""O>SSEEEI7E6IK0S79%L&#KSOGHS0K0G#\$%KIO61%K%#&S0OO#01&S&K"610&'%KIG%&K%C
GH*

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J1#0&#* L%&%' * "#* CK%#9K#* o* A0&%K* :#G%K01* CK%#9K#&* .K0G#\$%K* !679%9M
%9H6(\$0'%69*69*0GG%9MSG(600%9M*K67(&#P*0K0G#\$%K*K69&%G#(0%69&*H6(*0F	K#
K69H1%K'&P*09G*\$09)*6"#"(*0K0G#\$%K*(#10'#\$O\$9S\$EEI7E6IK0S&K%SK679%9MS
*

C'7G#9'* E"6* 0(#* %9* #\$6'%6901S##9'01* G%&'(#&&* &"671G* (#H#(* '6* :#9'01* Q#01"``<#&'#(S
]""O&>SS7E6IK0S"#01*I\$6(*0*K6\$O1#'*1%&'*6H*6O'%69&*0F67'*"6E*'6*6F'0%9*">#1OI

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<#&'#(9*%&*K6\$\$%"#G*'6* (#G7K%9M*%9K%G#F08G1M9G#&#b7061#909G*O(6L%G%9M*
K6\$O0&&%690'#*&70O6(*'6*09)69#*E"6*"0&*M69#*"(67M"**#&#*'(07\$0'%K*#L#9'&I**UH*)67* "0
#bO#(%#9K#G* &#b701* 6(*;F08G#(L%61#9K#*]#%"#(* (#K#9'1)* 6(* %9* "#* O0&'_P*)67* E%11*
%9H6(\$0'%69*0F67'*&70O6(*#(L%K#&*H6(*&7(L%L6(&P*%9K17G%9M*#\$#(M#9K)*K69'0K'&*0'
"

"O&>SSEEEI7E6IK0S"#01"S&'7G#9'I&70O6('S&7(L%L6(I&70O6)S\$1#*

N6*K699#K'*E%'''0*K0&#\$090M#(*6(*#7O*09*0OO6%9'\$#9'P*Q170&6*K696K0*

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J1#0&#*K69'0K'*"#* K67(&#*%9&'(7K'6(*%H*)67* (#X7%(#* 1#K'7(#* 6(*O(%9'#G* \$0'#(%01*%9*09*
H6(\$0'*6(*%H*09)*6"#"(*0((09M#\$#9'&*K09*\$0R#*%"&*K67(&#* \$6(#*0KK#&&%F1#*6*)67I**Z67*
01&6*E%&"*6*K69'0K*.KK#&&%F1#*aG7K0%69*0'

"O>SS0K0G#\$%K&70O6('I7E6IK0S0KK#&&%F1#I#G7K0%69S%9G#bl'"\$1

%H*)67*"0L#*09)*X7#&'%69&* (#M0(G%9M*0KK6\$\$6G0%69&I

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^#0(9%9&R%11&* K679t(&* 0'* "#* C'7G#9'* Y#L#16O\$#D&#SS#�(9%9MI7E60K0
(#0G)*'6* "#1O*)67* %\$O(6L#*)67* 1#0(9%9M* &R%11&I* N#)* 6HH#(* O(#&%9'0'%69&* 69* &'(0'
%\$O(6L%9M*%'%\$#*\$090M#\$#9'P*#\$K18%01###b0\$*O(#O0(0'%69SE(%'9MP*#b'F66R*(#0G%9MP*
\$6(#I**U9G%L%G701*&70O6(*%&*6HH#(*G*"(67M"67'* "#*/011S<%9#(*%\$&%9%9MSG(60
Q#1O*!#9'(#P*09G*)679G*"(67M**%9G%L%G701*K679%9MI

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